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3 DRAFT WORKING DOCUMENT FOR COMMENTS:  
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5 WHO good practices for  
6 research and development facilities  
7 of pharmaceutical products  
8  
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Please send your comments to **Dr Steve Estevão Cordeiro**, Technical Officer, Norms and Standards for Pharmaceuticals, Technical Standards and Specifications ([estevaos@who.int](mailto:estevaos@who.int)), with a copy to Ms Sinéad Jones ([jonessi@who.int](mailto:jonessi@who.int)) before **31 August 2021**. Please use the "Table of Comments" document for this purpose.

Our working documents are sent out electronically and they will also be placed on the WHO Medicines website (<https://www.who.int/teams/health-product-and-policy-standards/standards-and-specifications/pharmaceuticals/current-projects>) for comments under the "Working documents in public consultation" link. If you wish to receive our draft guidelines, please send your email address to [jonessi@who.int](mailto:jonessi@who.int) and your name will be added to our electronic mailing list.

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SCHEDULE FOR DRAFT WORKING DOCUMENT QAS/20.865:

## WHO good practices for research and development facilities of pharmaceutical products

Description of Activity	Date
Following a recommendation by WHO Prepublication Inspection Team, the Fifty-fifth Expert Committee on Specifications for Pharmaceutical Preparations (ECSP) recommended that the WHO Secretariat should develop a new guidance on Good practices in research and development.	October 2020
Preparation of first draft working document.	October 2020
Mailing of working document to the Expert Advisory Panel on the International Pharmacopoeia and Pharmaceutical Preparations (EAP) inviting comments and posting of the working document on the WHO website for public consultation	November 2020
Consolidation of comments received and review of feedback. Preparation of working document for discussion.	January 2021
Discussion of the feedback received on the working document in a virtual meeting with an expert working group	February-March 2021
Preparation of working document for next round of public consultation.	March 2021
Mailing of revised working document inviting comments, including to the EAP, and posting the working document on the WHO website for a second round of public consultation.	April 2021
Consolidation of comments received and review of feedback. Preparation of working document for discussion.	June 2021
Discussion of comments in the virtual meeting on <i>Good practices for health product manufacture and inspection</i>	28 June- 2 July 2021
Preparation of working document for next round of public consultation.	July 2021
Mailing of revised working document inviting comments, including to the EAP, and posting the working document on the WHO website for a second round of public consultation.	July – August 2021
Consolidation of comments received and review of feedback. Preparation of working document for discussion in the ECSP.	September – October 2021

Presentation to the Fifty-sixth meeting of the ECSP.	TBD
Any other follow-up action as required.	

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# 46 WHO good practices for research and 47 development facilities of 48 pharmaceutical products 49 50

## 51 **Background** 52

53 In view of the need for the development of health products, including the research and development  
54 for the treatment of COVID-19 therapies, the World Health Organization (WHO) Prequalification  
55 Inspection Services Team (PQT INS) raised the urgency for the development of life cycle appropriate  
56 good practices text to address the manufacturing of developmental batches, pilot batches and the  
57 sequential stability data that are submitted in product applications (dossiers) for marketing  
58 authorization and the prequalification of medical products.  
59

60 There is currently no other specific WHO guideline which addresses this matter. The data collected from  
61 these batches influence the following aspects of the product:

- 62 • stability;
- 63 • process validation; and
- 64 • analytical method development and validation.

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DRAFT FOR COMMENTS

## 95 **1. Introduction**

96

97 1.1. With an ever increasing awareness of the risks in pharmaceutical production and control and  
98 the life cycle approaches being followed, greater emphasis is being placed on ensuring that the  
99 research and development of products are appropriately controlled and documented.

100

101 1.2. Consequently, it is necessary that manufacturers of pharmaceutical products submit all relevant  
102 data and information related to the their development, including the facilities used, the  
103 experimental designs employed in the validations of manufacturing processes and quality  
104 control procedures, to the regulators for review to ensure that the facilities, quality systems,  
105 data and information meet the appropriate standards and good practices (GxP).

106

107 1.3. This document intends to provide guidance on good manufacturing practices (GMP) to research  
108 and development facilities. It further aims to ensure that the correct systems are followed,  
109 ensuring appropriateness, reliability and the quality of products, processes, procedures and  
110 data. This further helps to help ensure that products meet the requirements for safety, efficacy  
111 and quality that they purport to possess.

112

113 1.4 In addition to product development, other activities, including the production of pilot scale  
114 batches; process validation; cleaning procedure development; cleaning validation studies; as  
115 well as stability studies, are often undertaken in such facilities.

116

117 1.5 The World Health Organization (WHO) document entitled *Good manufacturing practices for*  
118 *investigational pharmaceutical products for clinical trials in humans (1)* specifically addresses  
119 the requirements and recommendations for products used in clinical trials. Other WHO  
120 guidelines address specific requirements and recommendations, including but not limited to,  
121 data integrity, stability testing, analytical method validation, cleaning validation and the  
122 technology transfer (TOT) (see References and Further reading sections).

123

124 1.6 This document should be read in conjunction with other WHO GMP guidelines, as referenced in  
125 the document (2-9). Other documents of interest are also listed under the section "Further  
126 reading".

127

## 128 2. Scope

129

130 2.1. This guideline is specifically applicable to research and development facilities of  
131 pharmaceutical products procedures, processes and data that are intended for transfer and  
132 submission for approval in marketing authorization applications, process validation, TOT (10)-  
133 related activities, validation (7), quality control laboratory activities (11) such as stability testing  
134 and development, and validation of cleaning procedures (see Figure 1 and section 4 below).

135

136 2.2. The main focus of this document is to provide for GxP in the production and control of pre-  
137 clinical and not for human use batches, manufactured in pharmaceutical formulation and  
138 development facilities, where these are directly supporting; for example, shelf life claims,  
139 animal studies or validation activities. The principles described in this document may be  
140 applied in facilities where other products, such as biopharmaceutical products, vaccines and  
141 medical devices, are manufactured.

142

143 2.3. This guide excludes whole cells, whole blood and plasma, blood and plasma derivatives (plasma  
144 fractionation), medicinal gases, radiopharmaceuticals and gene therapy products.

145

146 2.4. The GxP outlined below are to be considered general guides and they may be adapted to meet  
147 individual needs. The equivalence of alternative approaches, however, should be  
148 demonstrated.

149

150 2.5. In this guide, the term “should” indicates recommendations that are expected to apply unless  
151 shown to be inapplicable or replaced by an alternative demonstrated to provide an acceptable  
152 level of control.

153

154 2.6. This guide, as a whole, does not cover safety aspects for the personnel engaged in the research  
155 and development nor the aspects of protection of the environment. These controls are  
156 inherent responsibilities of the manufacturer and are governed by national laws.

157

158 2.7. This guide is not intended to define registration requirements or modify pharmacopoeial  
159 requirements or other guideline recommendations. For details on process development, it is  
160 recommended that other guidelines, such as those published by The International Council for

161 Harmonisation of Technical Requirements for Pharmaceuticals for Human Use (ICH), be read  
162 in conjunction with this document.

163

164 2.8. This guide does not affect the ability of the responsible regulatory agency to establish specific  
165 registration or filing requirements. All commitments in registration and filing documents must  
166 be met. This document provides information to consider for a risk- and science-based  
167 approach in the research and development of pharmaceutical products.

168

169 2.9. Due to the nature of development work, and an increasing expectation for compliance with  
170 standards in manufacture, the guidance in this document would normally be applied based on  
171 risk assessment, in an increasing manner, from development to commercial batch  
172 manufacturing. The stringency of GMP in research and development should increase as the  
173 process proceeds from early development work to the final steps of development and  
174 formulation, stability testing, process validation and cleaning validation.

175

176 **Figure 1. Application of this guide**

177

178 Early research – Research – Development/formulation – Registration batches

179



180 Increased compliance with Good Manufacturing Practices\*

181

182 \*The principles described in this guideline are applied, based on risk management principles, in an  
183 increased manner from early research to development to registration batches

184

### 185 **3. Glossary**

186

187 The definitions given below apply to the terms used in this guideline. They may have different  
188 meanings in other contexts.

189

190 **batch (or lot).** A defined quantity of starting material, packaging material or product processed in a  
191 single process or series of processes so that it is expected to be homogeneous. It may sometimes be  
192 necessary to divide a batch into a number of sub-batches which are later brought together to form a  
193 final homogeneous batch. In the case of terminal sterilization, the batch size is determined by the



194 capacity of the autoclave. In continuous manufacture, the batch must correspond to a defined fraction  
195 of the production, characterized by its intended homogeneity. The batch size can be defined either as  
196 a fixed quantity or as the amount produced in a fixed time interval.

197

198 **batch records.** All documents associated with the manufacture of a batch of bulk product or finished  
199 product. They provide a history of each batch of product and of all circumstances pertinent to the  
200 quality of the final product.

201

202 **bulk product.** Any product that has completed all processing stages up to, but not including, final  
203 packaging.

204

205 **calibration.** The set of operations that establish, under specified conditions, the relationship between  
206 values indicated by an instrument or system for measuring (especially weighing), recording and  
207 controlling, or the values represented by a material measure, and the corresponding known values of  
208 a reference standard. Limits for acceptance of the results of measuring should be established.

209

210 **cleaning verification.** The act of demonstrating that cleaning was done to an acceptable level; for  
211 example, between two batches.

212

213 **contamination.** The undesired introduction of impurities of a chemical or microbiological nature, or of  
214 foreign matter, into or on to a starting material or intermediate during production, sampling, packaging  
215 or repackaging, storage or transport.

216

217 **cross-contamination.** Contamination of a starting material, intermediate product or finished product  
218 with another starting material or product during production.

219

220 **finished product.** A finished dosage form that has undergone all stages of manufacture, including  
221 packaging in its final container and labelling.

222

223 **in-process control.** Checks performed during production in order to monitor and, if necessary, to adjust  
224 the process to ensure that the product conforms to its specifications. The control of the environment  
225 or equipment may also be regarded as a part of in-process control.

226

227 **intermediate product.** A partly processed product that must undergo further manufacturing steps  
228 before it becomes a bulk product.

229

230 **manufacture/manufacturing.** Includes all operations of receipt of materials, production, packaging,  
231 repackaging, labelling, relabelling, quality control, release, storage, distribution and related controls.

232

233 **manufacturer.** A company that carries out operations such as production, packaging, repackaging,  
234 labelling and relabelling of pharmaceuticals.

235

236 **marketing authorization (product licence, registration certificate).** A legal document issued by the  
237 competent medicines regulatory authority that establishes the detailed composition and formulation  
238 of the product and the pharmacopoeial or other recognized specifications of its ingredients and of the  
239 final product itself, and includes details of packaging, labelling and shelf life.

240

241 **master formula.** A document or set of documents specifying the starting materials with their quantities  
242 and the packaging materials, together with a description of the procedures and precautions required  
243 to produce a specified quantity of a finished product as well as the processing instructions, including  
244 the in-process controls.

245

246 **master record.** A document or set of documents that serve as a basis for the batch documentation  
247 (blank batch record).

248

249 **packaging.** All operations, including filling and labelling, that a bulk product has to undergo in order to  
250 become a finished product. The filling of a sterile product under aseptic conditions, or a product  
251 intended to be terminally sterilized, would not normally be regarded as part of packaging.

252

253 **packaging material.** Any material, including printed material, employed in the packaging of a  
254 pharmaceutical, but excluding any outer packaging used for transportation or shipment. Packaging  
255 materials are referred to as primary or secondary according to whether or not they are intended to be  
256 in direct contact with the product.

257

258 **pharmaceutical product.** Any material or product intended for human or veterinary use presented in  
259 its finished dosage form or as a starting material for use in such a dosage form that is subject to control  
260 by pharmaceutical legislation in the exporting state and/or the importing state.

261

262 **production.** All operations involved in the preparation of a pharmaceutical product, from receipt of  
263 materials through processing, packaging and repackaging, labelling and relabelling, to completion of  
264 the finished product.

265

266 **quality audit.** An examination and assessment of all or part of a quality system with the specific purpose  
267 of improving it. A quality audit is usually conducted by outside or independent specialists or a team  
268 designated by the management for this purpose. Such audits may also be extended to suppliers and  
269 contractors.

270

271 **quality risk management.** A systematic process for the assessment, control, communication and review  
272 of risks.

273

274 **specification.** A list of detailed requirements with which the products or materials used or obtained  
275 during manufacture have to conform. They serve as a basis for quality evaluation.

276

277 **standard operating procedure (SOP).** An authorized written procedure giving instructions for  
278 performing operations not necessarily specific to a given product or material (e.g. equipment  
279 operation, maintenance and cleaning; validation; cleaning of premises and environmental control;  
280 sampling and inspection). Certain SOPs may be used to supplement product-specific master and batch  
281 production documentation.

282

283 **starting material.** Any substance of a defined quality used in the production of a pharmaceutical  
284 product, but excluding packaging materials.

285

286 **validation.** The action of proving, in accordance with the principles of GMP, that any procedure,  
287 process, equipment, material, activity or system actually leads to the expected results.

288

289

290

## 291 **4. Quality management**

292

293 4.1 There should be a quality management system encompassing adequate resources, a written  
294 organizational structure and procedures to follow.

295

296 4.2 All parts of the quality system should be adequately resourced and maintained, including with  
297 sufficient competent personnel, suitable premises, equipment and facilities. The necessary  
298 resources should include, for example:

- 299 a) a sufficient number of appropriately qualified, trained personnel;
- 300 b) adequate premises and space;
- 301 c) suitable equipment and services;
- 302 d) appropriate materials, containers and labels; and
- 303 e) suitable storage and transport.

304

305 4.3 Roles, responsibilities and authorities should be defined, communicated and implemented.

306

307 4.4 The quality system should facilitate innovation and continual improvement and strengthen the  
308 link between pharmaceutical development and manufacturing activities.

309

310 4.5 Initial research, as well as development activities, should be defined and documented.  
311 Development activities, including initial research, should be adequately documented. Controls  
312 should be commensurate with the stage of product development (i.e. for testing options or at  
313 a final stage for further use where the guideline on *Good manufacturing practices for*  
314 *investigational pharmaceutical products for clinical trials in humans* applies).

315

316 4.6 The quality system should ensure, as applicable and according to the stage of research and  
317 development, that:

- 318 a) managerial responsibilities are clearly specified in job descriptions;
- 319 b) personnel are trained;
- 320 c) instructions and procedures are written in clear and unambiguous language, and  
321 followed;
- 322 d) procedures are correctly carried out;

- 323 e) records are made (manually and/or by recording instruments) during production and
- 324 testing;
- 325 f) records are maintained;
- 326 g) there is a system for quality risk management (QRM) which is applied, as appropriate;
- 327 h) arrangements are made for the manufacture, supply and use of the correct starting
- 328 and packaging materials;
- 329 i) all necessary controls on starting materials, intermediate products, bulk products and
- 330 other in-process controls are carried out;
- 331 j) calibrations and validations are carried out where appropriate;
- 332 k) the product and process knowledge is managed;
- 333 l) products are designed and developed in accordance with applicable GxP;
- 334 m) development procedures should be documented;
- 335 n) cleaning procedures are developed, verified and validated, where appropriate;
- 336 o) stability testing is done following written procedures and protocols; and
- 337 p) data meet ALCOA+ requirements, where applicable.

338

339 4.7 There should be periodic management review with the involvement of senior management.

340

## 341 5. Quality risk management

342

343 5.1 A system of quality risk management (QRM) should be implemented. The system should  
344 ensure that risks are identified based on scientific knowledge and experience. The appropriate  
345 controls should be identified and implemented to mitigate risks.

346

347 5.2 The level of effort, formality and documentation of the QRM process is commensurate with  
348 the level of risk and the stage from research to development, to commercial batch  
349 manufacturing and control (see Figure 1).

350

351 5.3 Systems should be in place to manage and minimize the risks inherent in research and  
352 development in order to ensure the ultimate quality, safety and efficacy of products and the  
353 reliability of data.

354

## 355 **6. Sanitation and hygiene**

356

357 6.1 Procedures should be implemented to maintain sanitation and hygiene. The scope of  
358 sanitation and hygiene covers personnel, premises, equipment and apparatus, production  
359 materials and containers, and products for cleaning and disinfection.

360

361 6.2 Potential sources of contamination should be identified and controlled.

362

## 363 **7. Qualification and validation**

364

365 7.1 Where qualification and validation are performed, the scope and extent should be appropriate  
366 using a risk-based approach.

367

368 7.2 The qualification and validation policy and approach should be defined and documented, for  
369 example, in a validation master plan.

370

371 7.3 Where qualification and validation is carried out, the responsibility of performing validation  
372 should be clearly defined.

373

374 7.4 Where process validation, cleaning validation and analytical procedure validation is done as a  
375 part of development, procedures and protocols should be followed. Reports should be  
376 available and retained.

377

## 378 **8. Outsourced activities**

379

380 8.1 Outsourced activities should be correctly defined, agreed and controlled through a written  
381 agreement.

382

383 8.2 All responsibilities and arrangements for activities, such as quality control (QC) testing and  
384 technology transfer, should be clearly described.

385

386 **The contract giver**

387

388 8.3 The contract giver is responsible for assessing the suitability and competence of the contract  
389 acceptor to successfully carry out the work or tests required and for approval of the contract  
390 activities.

391

392 8.4 The contract giver should provide the contract acceptor with all the information necessary to  
393 carry out the contracted operations correctly.

394

395 8.5 The contract giver should ensure that the contract acceptor is fully aware of any hazards  
396 associated with the product, work or tests.

397

398 8.6 The contract giver should review and assess the records and results related to the outsourced  
399 activities.

400

401 8.7 The contract giver is responsible for ensuring that the contract acceptor understands that its  
402 activities may be subject to inspection by the competent authorities.

403

404 **The contract acceptor**

405

406 8.8 The contract acceptor must have adequate premises, equipment, knowledge, experience and  
407 competent, trained personnel to satisfactorily carry out the work ordered by the contract giver.

408

409 8.9 The contract acceptor should not pass to a third party any of the work entrusted under the  
410 contract without the contract giver's prior evaluation and approval of the arrangements.

411

412 8.10 The contract acceptor should agree to a period of time for retention of documents and data  
413 prior to archival or returning to the contract giver.

414

415 **The agreement**

416

417 8.11 The technical aspects of the agreement should be drawn up by competent persons suitably  
418 knowledgeable in the field of law, research, development and GMP.

419 8.12 The agreement should define the roles and responsibilities of all parties.

420

421 8.13 The agreement should permit the contract giver to audit the facilities and activities of the  
422 contract acceptor.

423

## 424 **9. Self-inspection and quality audits**

425

426 9.1 There should be a written self-inspection programme.

427

428 9.2 Self-inspections should be performed routinely and may be, in addition, performed on special  
429 occasions.

430

431 9.3 The team responsible for self-inspection should consist of personnel with the appropriate  
432 knowledge and experience, free from bias.

433

434 9.4 Self-inspections should cover at least the following items:

435 a) personnel;

436 b) premises including personnel facilities;

437 c) maintenance of buildings and equipment;

438 d) storage of starting materials and finished products;

439 e) equipment;

440 f) production and in-process controls;

441 g) QC;

442 h) documentation;

443 i) data and data integrity;

444 j) sanitation and hygiene;

445 k) qualification and validation;

446 l) calibration of instruments or measurement systems;

447 m) control of labels; and

448 n) results of previous self-inspections and any corrective steps taken.

449



450 9.5 The outcome of the self-inspection should be documented. Corrective actions and preventive  
451 actions should be identified and implemented within a defined timeline. There should be an  
452 effective follow-up programme.

453

454 9.6 Self-inspections may be supplemented by quality audits.

455

## 456 **10. Personnel**

457

458 10.1 Individual responsibilities should be clearly defined and understood by the persons concerned  
459 and recorded as written descriptions.

460

461 10.2 All personnel should be aware of the principles of this guideline and other applicable GxP.

462

463 10.3 Steps should be taken to prevent unauthorized people from entering storage, production and  
464 QC areas.

465

466 10.4 Smoking, eating, drinking, chewing and keeping plants, food, drink, smoking material and  
467 personal medicines should not be permitted in any area where they might adversely influence  
468 product quality.

469 10.5 The appropriate protective garments should be worn, based on operation performed and risk.

470

471 10.6 Personnel who are ill should not engage in the manufacture of pharmaceutical products.

472

## 473 **11. Training**

474

475 11.1 Training should be provided in accordance with a written programme that covers topics such  
476 as the theory and practice of GMP and the duties assigned to them. The appropriate task-  
477 related training should be further provided based on technical requirements and activities  
478 undertaken.

479

480 11.2 The effectiveness of training should be assessed.

481

482 11.3 Training and assessment records should be kept.

483

484 11.4 Where appropriate, specific training should be given on the handling and segregation of highly  
485 active, toxic, infectious or sensitizing materials and the need for separate, dedicated facilities  
486 where these are required.

487

## 488 **12. Premises**

489

490 12.1 Premises should be located, designed, constructed, adapted and maintained to suit the  
491 operations to be carried out.

492

493 12.2 The layout and design should aim to minimize the risk of errors and permit effective cleaning  
494 and maintenance in order to avoid cross-contamination, build-up of dust or dirt and, in general,  
495 any adverse effect on the products and activities.

496

497 12.3 Measures should be taken to avoid cross-contamination and to facilitate cleaning.

498

499 12.4 The premises should be cleaned according to detailed procedures. Records should be  
500 maintained.

501

502 12.5 The electrical supply, lighting, temperature, humidity and ventilation should be appropriate.

503

504 12.6 Toilets, rest and refreshment rooms should be separate from production and control areas.

505

506 12.7 Storage areas should be of sufficient capacity with proper separation and segregation between  
507 materials.

508

509 12.8 Storage areas should be clean and dry, designed or adapted to ensure the required storage  
510 conditions are maintained. Conditions should be controlled, monitored and recorded, where  
511 appropriate.

512

513 12.9 Certain materials, such as highly active, radioactive materials and narcotics, should be stored  
514 in safe and secure areas.

515 12.10 Materials identified for testing should be sampled and analysed.

516

517 12.11 The stages in production, including weighing, compounding, and packaging, should be done in  
518 a manner to prevent contamination, cross-contamination and mix-ups.

519

520 12.12 QC areas should be separated from production areas. They should be designed to suit the  
521 operations to be carried out in them. There should be sufficient space, instruments,  
522 equipment and the appropriate reference materials, solvents and reagents

523

524 12.13 Poisons or pesticides should not be stored or used in product manufacturing areas.

525

### 526 **13. Equipment and instruments**

527

528 13.1 The equipment and instruments should be located, designed, constructed, adapted and  
529 maintained to suit the operations to be carried out. They should allow for effective cleaning  
530 and maintenance in order to avoid cross-contamination and a build-up of dust or dirt.

531

532 13.2 Pipework, instruments and devices should be adequately marked.

533

534 13.3 Measuring equipment should be available for production and control operations and, where  
535 necessary, should be calibrated, verified and serviced on a scheduled basis. Records should be  
536 maintained.

537

538 13.4 The equipment and instruments should be thoroughly cleaned on a scheduled basis.

539

540 13.5 Defective equipment and instruments should be removed from operational areas or be clearly  
541 labelled as defective in order to prevent use.

542

### 543 **14. Materials**

544

545 14.1 Materials should be purchased from approved suppliers.

546

- 547 14.2 Where so identified, materials should be quarantined immediately after receipt, sampled and  
548 tested.  
549
- 550 14.3 Materials within their shelf life should be used.  
551
- 552 14.4 Materials should be stored under the appropriate conditions as specified on their labels and in  
553 an orderly fashion to permit segregation.  
554
- 555 14.5 The dispensing of materials for the production of a batch should be recorded. Materials should  
556 be accurately weighed or measured into clean and properly labelled containers.  
557
- 558 14.6 No materials used for operations, such as cleaning, the lubrication of equipment and pest  
559 control, should come into direct contact with the product. Where possible, such materials  
560 should be of a suitable grade (e.g. food grade) to minimize health risks.  
561
- 562 14.7 All materials, including water, should be suitable for its intended use.  
563
- 564 14.8 Packaging and printed materials should be stored in secure conditions so as to exclude the  
565 possibility of unauthorized access.  
566
- 567 14.9 Intermediate and bulk products should be kept under appropriate conditions.  
568
- 569 14.10 Finished products should be stored under suitable conditions and appropriately segregated.  
570
- 571 14.11 Rejected materials and products should be clearly marked as such. They should be handled in  
572 an appropriate and timely manner. Whatever action is taken should be approved by  
573 authorized personnel and recorded.  
574
- 575 14.12 Toxic substances and flammable materials should be stored in suitably designed, separate,  
576 enclosed containers and, as required, by national legislation.  
577
- 578 14.13 All waste materials should be stored in a safe manner and disposed of at regular intervals to  
579 avoid accumulation.

## 580 **15. Documentation**

581

582 15.1 Documentation includes procedures for materials and methods of production and control. The  
583 design and use of documents depend upon the research and development facility.

584

585 15.2 Documents should be designed, prepared, reviewed and authorized for use.

586

587 15.3 Standard operating procedures (SOP) should be reviewed periodically and kept up-to-date.  
588 Superseded documents should be retained for a defined period of time.

589

590 15.4 Entries of data and information should be clear and legible and meet ALCOA+ principles, as  
591 described above.

592

593 15.5 GxP data (including records for storage) may be recorded by electronic data-processing  
594 systems or by photographic or other reliable means. Batch production and control records  
595 should be protected throughout the defined period of retention.

596

597 15.6 Labels should be clear, unambiguous and in the company's agreed format.

598

599 15.7 There should be appropriately authorized and dated specifications, including tests on identity,  
600 purity and quality, for starting materials and for finished products, as appropriate.

601

602 15.8 Pharmacopoeias, reference standards, reference spectra and other reference materials should  
603 be available, where applicable.

604

605 15.9 Specifications should contain appropriate information such as the designated name; internal  
606 code reference; and qualitative and quantitative requirements with acceptance criteria. Other  
607 data may be added to the specification.

608

609 15.10 The packaging material should be examined for compliance with the specification, as  
610 appropriate.

611

- 612 15.11 Specifications for intermediate and bulk products should be available where the need has been  
613 identified, as appropriate.  
614
- 615 15.12 Specifications for finished products should be available and include the required information,  
616 where available.  
617
- 618 15.13 A master formula or batch recipe, containing the relevant information, should be available for  
619 the product and batch size.  
620
- 621 15.14 Packaging instructions should exist for the products to be packed.  
622
- 623 15.15 A batch processing record should be kept for each batch processed.  
624
- 625 15.16 During processing, detailed information should be recorded at the time each action is taken.  
626 Upon completion, the record should be dated and signed by the person responsible in  
627 accordance with data integrity expectations.  
628
- 629 15.17 A batch packaging record should be kept for each batch packed.  
630
- 631 15.18 SOP and corresponding records, where required, should be available. These include, but are  
632 not limited to, for example:
- 633 a) equipment assembly and cleaning;
  - 634 b) personnel training, clothing and hygiene;
  - 635 c) maintenance;
  - 636 d) sampling;
  - 637 e) analytical apparatus and instrument calibration;
  - 638 f) testing;
  - 639 g) rejection; and
  - 640 h) pest control.
- 641
- 642 15.19 Before any processing operation is started, steps should be taken to ensure that the work area  
643 and equipment are clean and free from any starting materials, products, product residues and  
644 labels or documents not required for the current operation.

## 645 **16. Processing and process design**

646

### 647 **Processing**

648

649 *Note:* For more details on specific aspects relating to process development, see ICH Q 8 (12) and ICH  
650 Q11 (13).

651

652 16.1 The selection of the starting materials and manufacturing process should be carefully  
653 considered in order to ensure that the intended product will meet the intended standards of  
654 safety, efficacy and quality in a consistent manner.

655

656 16.2 Knowledge management and risk assessment principles should be applied. Quality attributes,  
657 critical quality attributes, process parameters and critical process parameters should be  
658 defined and documented once sufficient data are available.

659

660 16.3 The design of experiments should cover identified variables.

661

### 662 **Process design**

663

664 *Note:* For details on process validation, see WHO Technical Report Series, No. 1019, Annex 3, Appendix  
665 7, 2019 (14) as well as EU (15) and FDA Guidelines (16).

666

667 16.4 Process design is usually initiated by research and development facilities. This stage of process  
668 validation is also referred to as “process design”. (In a traditional or historical approach, this  
669 was often referred to as “prospective validation”.)

670

671 16.5 Product development activities provide key inputs to the process design stage. Laboratory or  
672 pilot-scale models designed to be representative of the commercial process can be used to  
673 estimate variability.

674

675 16.6 Process design should normally cover the design of experiments, process development, the  
676 manufacture of products for use in clinical trials, pilot-scale batches and technology transfer.

677

678 16.7 Process design should be verified during product development. Process design should cover  
679 aspects for the selection of materials; expected production variation; selection of production  
680 technology/process and qualification of the unitary processes that form the manufacturing  
681 process as a whole; selection of in-process controls; tests; inspection; and its suitability for the  
682 control strategy.

683

684 16.8 Where the validation data are intended to be used in applications for marketing authorizations,  
685 all batch data, results and related information should be clear, detailed and in compliance with  
686 ALCOA+.

687

## 688 **17. Quality control**

689

690 17.1 There should be adequate resources available to ensure that all the quality control (QC)  
691 arrangements are effectively and reliably carried out.

692

693 17.2 Activities and responsibilities of the QC unit include:

694 a) sampling and testing (e.g. starting materials, packaging materials, intermediate  
695 products, bulk products and finished products);

696 b) performing the necessary qualification and validation;

697 c) evaluating, maintaining and storing reference materials;

698 d) ensuring that stability programme and testing is done; and

699 e) conducting environmental monitoring.

700

701 17.3 The appropriate records should be kept, demonstrating that all the required activities were  
702 performed.

703

704 17.4 Sufficient samples of materials and products should be retained for a defined period of time.

705

706 17.5 The appropriate reference standards should be used. Standards should be stored in an  
707 appropriate way.

708

709 17.6 Whenever official reference standards exist, these should preferably be used.

710



711 17.7 Where secondary and working standards are established and used, these should be tested at  
712 regular intervals to ensure that they are fit for their intended use.

713

714 17.8 Reference standards should be appropriately labelled with at least the following information:

- 715 a) name of the material;
- 716 b) batch or lot number and control number;
- 717 c) date of preparation;
- 718 d) shelf life;
- 719 e) potency; and
- 720 f) storage conditions.

721

## 722 **18. Stability studies**

723

724 *Note:* See guideline on stability testing of active pharmaceutical ingredients and finished  
725 pharmaceutical products , WHO Technical Report Series, No. 1010, Annex 10, 2018 (17).

726

727 18.1 Where stability determination is initiated by research and development organizations, a  
728 written programme should be developed and implemented to include elements such as:

- 729 a) a complete description of the medicine involved in the study;
- 730 b) the complete set of testing procedure, parameters and limits;
- 731 c) attributes such as potency or assay, degradation products and physical characteristics;
- 732 d) evidence that these tests indicate stability;
- 733 e) the testing schedule for each medicine;
- 734 f) provision for special storage conditions; and
- 735 g) provision for adequate sample retention.

736

737 18.2 Sampling should be done in accordance with written procedures.

738

739 18.3 Sample preparation and testing procedures should be detailed and followed. Any deviations  
740 from the procedures should be clearly documented.

741

742 18.4 The results and data generated should be documented and include the evaluation and the  
743 conclusions of the study.

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18.5 Where stability data are intended to be used in applications for marketing authorizations, all batch data, results and related information should be clear, detailed and in compliance with ALCOA+.

18.6 Records should be maintained for a defined period of time.

## 19. Analytical procedure development

19.1 Analytical procedures developed by research and development organizations should be appropriately recorded.

19.2 Analytical procedures developed by research and development facilities should be documented in sufficient detail to facilitate their successful transfer, when required.

19.3 Analytical procedures should be appropriately validated as fit for purpose.

*Note:* For details on analytical procedure validation, see WHO Technical Report Series, No. 1019, Annex 3, Appendix 4, 2019 (18).

## 20. Technology transfer

*Note:* For details on technology transfer, see WHO Technical Report Series, No. 961, Annex 7, 2011 (update in progress) (10).

20.1 Development work, including programmes, procedures, protocols, specifications, process design and validation from research and development facilities, may be transferred to production and QC sites.

20.2 Data and information relating to equipment, instruments, manufacturing and testing should be in an appropriate level of detail, traceable and available.

776 20.3 Authorized procedures should be followed when transferring technology from research and  
777 development organizations to production and QC facilities.

778

## 779 **21. Life cycle approach**

780

781 21.1 Industry should implement policies and procedures that will encourage science-based and risk-  
782 based approaches in product research and development.

783

784 21.2 Continual improvement should be encouraged across the entire product life cycle.

785

786 21.3 Knowledge gained from the commercial manufacturing of a product, as well as knowledge  
787 gained from other products, can be used to further improve process understanding and  
788 process performance.

789

790 21.4 New technologies and the review and interpretation of statistical evaluation of results from  
791 process design, validation and other processes, as well as other applicable data and  
792 information, should be considered in order to encourage continual improvement during the  
793 process development stage of the life cycle of the product.

794

795 21.5 Where appropriate, these should be shared and transferred to commercial manufacturing  
796 facilities.

797

## 798 **22. Cleaning procedure development, cleaning** 799 **verification and cleaning validation**

800

801 *Note:* For details on cleaning validation, see WHO Technical Report Series, No. 1019, Annex 3, Appendix  
802 3 (19), 2019 and the WHO Points to consider when including HBELs in cleaning validation, TRS 1033,  
803 Annex 2, 2021 (20).

804

- 805 22.1 Research and development facilities are often involved in the development and validation of  
806 cleaning procedures. QRM principles should be applied in cleaning procedure development  
807 and cleaning validation.  
808
- 809 22.2 The development of cleaning procedures should include cleanability.  
810
- 811 22.3 Where preparatory work for cleaning validation is done in research and development facilities  
812 with a view of technology transfer, the commercial manufacturing sites consideration should  
813 be given for inclusion of Health Based Exposure Limits (HBELs) in the approach.  
814
- 815 22.4 The sampling of procedures should include swab and rinse samples. Maximum Safe Residue,  
816 Maximum Safe Surface Residue and Visible Residue Limits should be considered in the new  
817 cleaning validation approach.  
818
- 819 22.5 The development of the analytical procedures to be used in the testing for residues should be  
820 appropriately documented. The procedures should be validated.  
821
- 822 22.6 The procedures for sampling and testing, and the results obtained, should meet ALCOA+  
823 principles. The data and information should be retained over the life cycle of the product.  
824
- 824 22.7 Procedures and protocols should be followed for the TOT to commercial manufacturing sites.  
825
- 826 22.8 Records should be maintained.  
827

## 828 **Abbreviations**

829		
830	ALCOA+	attributable, legible, contemporaneous, original and accurate, complete, consistent, 831 enduring, and available
832	GMP	Good manufacturing practices
833	GxP	Good practices
834	ICH	International Council for Harmonisation of Technical Requirements for 835 Pharmaceuticals for Human Use
836	QC	Quality control
837	QRM	Quality risk management

838 TOT            Transfer of technology

839

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